

Public Services Ombudsman for Wales Declaration of Interests 2023-2024

Name: Ian Williams

Role: Independent Member and Chair of ARAC

Independent Member of Advisory Panel

I hereby declare the following interests:

Category	Declaration
Employment:	Retired – previously Group Chief Executive Hendre Ltd
Interests within the PSOW's jurisdiction:	None
General business interests:	None
Other Interests (including those organisations which may have links to PSOW):	None
Interests of close family members, associates or persons living in the same household who have interests related to the PSOW's role and remit:	None
Other matters to note:	None

Office Use Only:

Declarations of Interest Accepted: K Shaw, Chief Legal Adviser & Director of Investigations